#### Preliminary Results 2004

15th March, 2005





Transforming IT service delivery

#### 2004 Financial Highlights

	2004	2003	$\Delta$ %
Turnover	£2.46 bn	£2.48 bn	(1)
Profit before tax*	£67.3 m	£65.2 m	3
Earnings per share*	25.5 p	25.0 p	2
Net cash	£80.0 m	£49.9 m	

\*Excluding non-operating exceptional charges of £2.6 million



# 2004 Highlights

- UK Managed Services revenue growth of 16.6%
- Integration of Computacenter Germany on plan
- New management in France and Germany
- Substantial investment in France to restore profitability
- HP renegotiation to have adverse impact on 2005 profit



#### **Future Prospects**

- Trading in first two months of 2005 below anticipated levels
- Strategic focus: restoring earnings growth
  - Accelerate services growth
  - Broaden range of services activities
  - Extend product sales to small / medium-sized segment
  - Capture growth opportunities in Germany
  - Restore profit in France



## **Financial Review**

**Tony Conophy** 



#### Computacenter PLC - P&L (1)

	2004	2003	Growth 2004 / 2003
	TOTAL £m	TOTAL £m	TOTAL %
Revenues	2,455.8	2,481.3	-1.0%
Gross Profit	<b>335.4</b> <i>13.7%</i>	<b>344.6</b> 13.9%	-2.7%
Other Operating Expenses	(269.7) -11.0%	(278.7) -11.2%	-3.2%
Group Operating Profit	65.7 2.7%	65.9 2.7%	-0.3%
Share of JV / Associate	(0.1)	0.2	-182.1%
Net Interest	1.7	(1.0)	-277.4%
Group PBT Pre-exceptional	67.3	65.2	3.2%

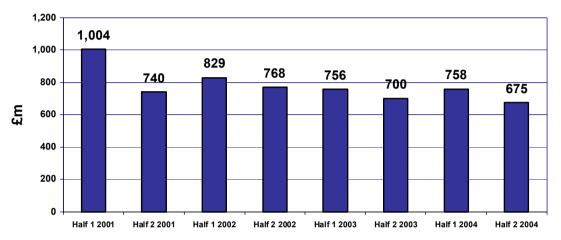


#### Computacenter Plc - P&L (2)

	2004	2003	Growth 2004 / 2003
Group PBT Pre-exceptional	67.3	65.2	3.2%
Exceptional	(2.6)	0.0	n/a
Profit before tax	64.6 2.6%	65.2 2.6%	-0.8%
Тах	(19.9)	(18.9)	5.1%
<i>Effective tax rate - excl exceptionals</i>	30.7% 29.5%	29.0% 29.0%	5.9% 1.8%
Profit after tax	44.8 1.8%	<b>46.3</b> 1.9%	-3.2%
EPS Diluted (excl exceptional)	25.1p	24.6p	2.0%
Dividend per Share	7.5p	7.0p	7.1%

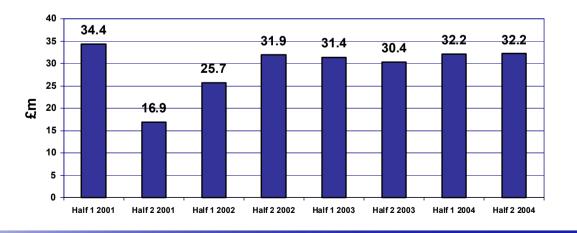


#### **UK - Revenue & Operating Profit**



**UK Revenue** 

**UK Operating Profit** 





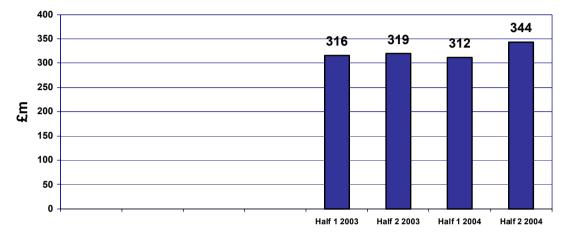
#### Computacenter UK - P&L

	2004	2003	Growth 2004/2003
	£m	£m	%
Revenues	1,433.7	1,455.3	-1.5%
Gross Profit	<b>205.7</b> 14.3%	<b>201.6</b> <i>13.9%</i>	2.0%
Other Operating Expenses	(141.2) -9.9%	(139.7) -9.6%	1.1%
Operating Profit	64.4 4.5%	61.8 4.2%	4.2%
Headcount *:			
Direct	3,213	2,987	7.6%
Indirect	1,696	1,692	0.2%

(\* period end headcount, includes RDC)

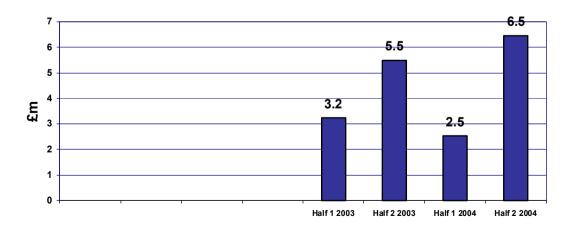
*Computacenter* 

#### Germany - Revenue & Operating Profit



**Germany Revenue** 

#### **Germany Operating Profit**



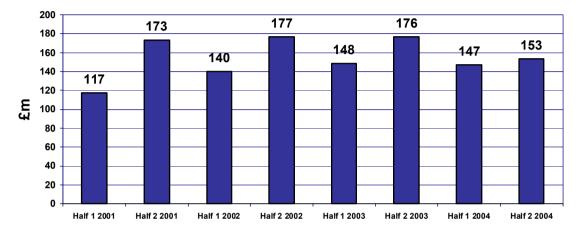


#### CC Germany (formerly CompuNet) - P&L

	2004	2003	Growth 2004 / 2003
	£m	£m	£m
Revenues	655.5	635.2	3.2%
Gross Profit	<b>90.5</b> 13.8%	<b>95.7</b> 15.1%	-5.5%
Other Operating Expenses	(81.5) -12.4%	(87.0) -13.7%	-6.3%
Operating Profit	<b>9.0</b> 1.4%	8.7 1.4%	3.1%
Headcount *:			
Direct	2,468	2,492	-1.0%
Indirect	1,004	1,009	-0.5%
(* period end headcount)			

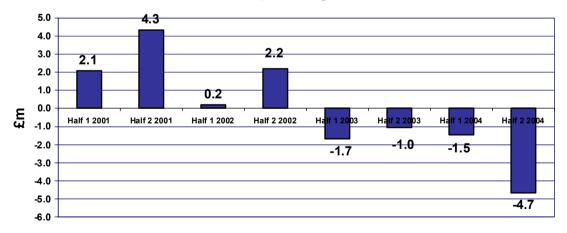
*Computacenter* 

#### France Revenue & Operating Profit



#### France Revenue

**France Operating Profit** 





#### **Computacenter France - P&L**

	2004	2003	Growth 2004 / 2003
	£m	£m	%
Revenues	300.4	324.5	-7.4%
Gross Profit	31.8 10.6%	<b>39.8</b> 12.3%	-20.2%
Other Operating Expenses	(38.5) -12.8%	(46.8) -14.4%	-17.8%
Operating Profit	(6.7) -2.2%	(7.0) -2.2%	-4.4%
Goodwill release	0.5	4.3	-87.5%
Operating Profit (post goodwill)	(6.2) -2.0%	(2.7) -0.8%	125.5%
Headcount *:			
Direct	674	694	-2.9%
Indirect	465	529	-12.2%
(* period end headcount)			

*Computacenter* 

#### Computacenter Belux – P&L

	2004	2003	Growth 2004 / 2003
	£m	£m	%
Revenues	21.0	17.3	21.4%
Gross Profit	<b>2.3</b> 10.9%	<b>1.9</b> 11.1%	19.1%
Other Operating Expenses	(2.3) -10.8%	(2.3) -13.4%	-1.7%
Operating Profit	<b>0.0</b> 0.1%	(0.4) -2.3%	-104.0%
Headcount *:			
Direct	89	84	6.0%
Indirect	16	17	-6.1%
(* period end headcount)			

*Computacenter* 

#### Computacenter Austria (discontinued) – P&L

	2004	2003	Growth 2004 / 2003
	£m	£m	£m
Revenues	45.2	49.0	-7.9%
Gross Profit	<b>5.2</b> 11.5%	5.7 11.6%	-8.1%
Other Operating Expenses	(6.7) -14.9%	(7.2) -14.6%	-5.8%
Operating Profit	(1.5) -3.4%	(1.5) -3.1%	3.0%
Headcount *:			
Direct	128	123	4.2%
Indirect	86	90	-4.5%
(* period end headcount)			

<u>Computacenter</u>

#### Computacenter PLC - Operating Cash Flow

	2004	2003	Growth 2004 / 2003
£m	£m	£m	%
Operating profit	65.7	65.9	(0.3%)
Depreciation	18.4	22.7	(18.9%)
Amortisation of goodwill	(0.3)	(3.7)	(93.2%)
Profit on/Revaluation of listed investment	(1.6)	(0.3)	449.0%
Loss on disposal of fixed assets	0.8	0.9	(12.0%)
Dividend from Associate	0.5	0.0	n/a
Debtors	(23.1)	(17.0)	36.1%
Stocks	14.3	(4.9)	(390.9%)
Creditors	(13.5)	(8.4)	60.5%
Currency and other			
adjustments	(0.9)	(1.7)	(46.3%)
Operating Cash Flow	60.3	53.5	12.7%
Op Cash Flow as % Operating Profit	91.8%	81.2%	



#### Computacenter PLC Summary Cash Flow

	2004	2003	Growth 2004 / 2003
£m	£m	£m	%
Operating Activities	60.3	53.5	12.7%
Servicing of finance	0.9	(1.0)	(198.8%)
Taxation	(12.3)	(22.5)	(45.2%)
Capex & Financial Investment	(7.6)	(14.6)	(47.9%)
Acquisitions/disposals	0.0	(37.3)	(100.0%)
Dividends paid	(13.6)	(14.4)	(5.9%)
Cash Inflow (pre Financing)	27.8	(36.2)	(176.8%)
Financing	2.4	2.2	10.7%
Net cash flow	30.2	(34.0)	(189.0%)
Opening Net Cash	49.9	83.4	
Repayment of lease finance	0.0	0.5	
Exchange Movement	(0.1)	0.0	
Closing Net Cash	80.0	49.9	60.5%



#### **Computacenter PLC - Balance Sheet**

	2004	2003	Growth 2004 / 2003
	£m	£m	%
Fixed Assets	103.9	115.8	(10.3%)
Current assets:			
Stocks	120.1	134.1	(10.5%)
Debtors:Gross less  :Non Returnable Proceeds	501.7 (39.0)	520.7 (78.4)	n/a n/a
Debtors	462.7	442.3	4.6%
Cash	139.2	97.0	43.5%
Total Current assets	722.0	673.4	7.2%
Current liabilities:			
Trade creditors Other liabilities	(178.8) (303.8)	(207.1) (259.7)	(13.7%) 17.0%
Total Current liabilities	(482.6)	(466.8)	3.4%
Net current assets	239.4	206.6	15.9%
Creditors (>1yr) Provisions (incl JV)	(3.0) (25.2)	(13.9) (25.6)	(78.3%) (1.8%)
Total net assets	315.1	282.9	11.4%



#### Computacenter plc - Key ratios

	Dec 2004	Dec 2003	Jun 2004
Stock (days)	26	28	25
Debtor (days)	46	44	41
Creditor (days)	32	37	30
Working Capital (days)	39	35	36



#### **Operational Review**

Mike Norris

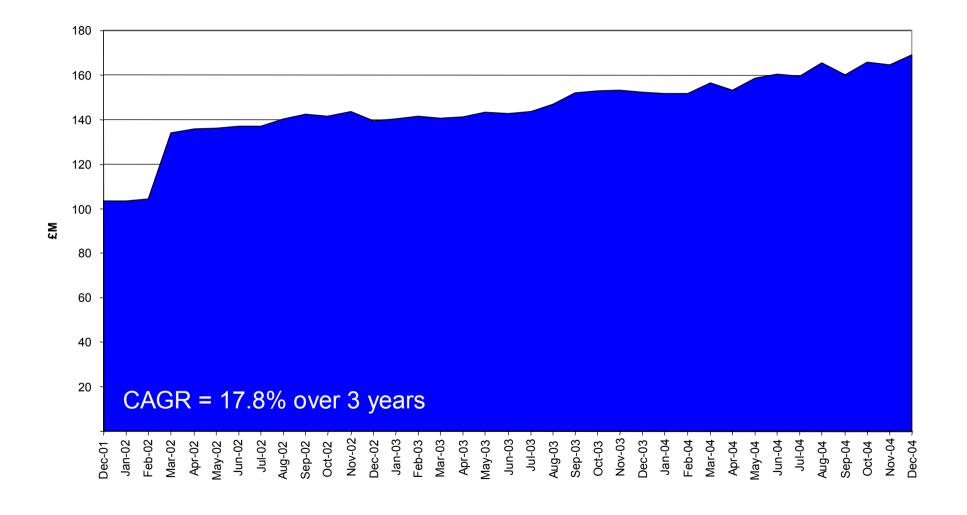


# 2004 UK Highlights

- UK Managed Services revenue growth of 16.6%
- Good new business wins and contract extensions
- Product revenue down 3.2%
- Product price decline approximately 12-15%
- Re-negotiation of HP terms
- Introduction of mid market business



#### Managed Services Contract Base - UK



[omputacenter

#### **Revenue by Sector Split**

	<u>% FY 2004</u>	<u>% FY 2003</u>
Government	29.0%	28.8%
Financial Services	16.4%	13.8%
Corporate	15.0%	14.8%
Scotland	11.9%	10.3%
Commercial	9.5%	11.5%
Trade Distribution	17.7%	20.2%
Other *	0.6%	0.7%

•Other from non - sector divisions, including training



#### Mid Market Initiative

# Computacenter The Right Direct Right Now.

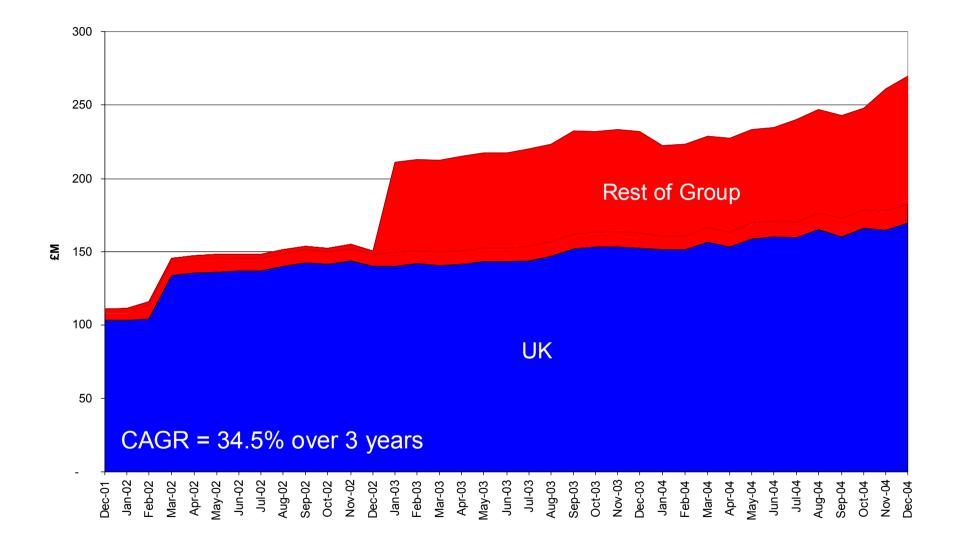


# 2004 Germany Highlights

- 10.1% growth in revenue in H2, giving 5.2% in the year
- Modest increase in full year profit to £9.0 million
- New Chief Executive appointed in June 04
- Growth in Managed Services contract base to £82.9 million
- Re-branding to Computacenter



#### Managed Services Contract Base - Group



[omputacenter

### 2004 France Highlights

- Operating loss £6.2 million
- Revenue decline to £300.4 million (2003: £324.5 million)
- Marginal improvement in operating loss excluding good will
- One-off operating costs
- New Chief Executive from the beginning of 2005

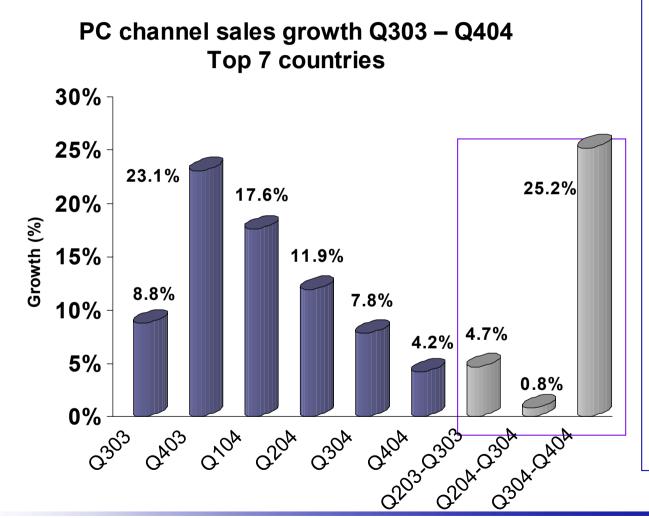


### **Other Highlights**

- Small operating profit in Belux
- Disposal of our Austrian subsidiary to S&T



#### **Channel Sales Out Growth**



•Top 7 countries 2004 annual channel sales growth 10.2%.

•Context panel sales out growth rates for Q404 still down on last year.

•Seasonal sequential growth rate increase down from last year's 30.1%

•Channel slowdown fuelled by declining volume desktop business. y-o-y Q404 growth:

Desktops –4.6%

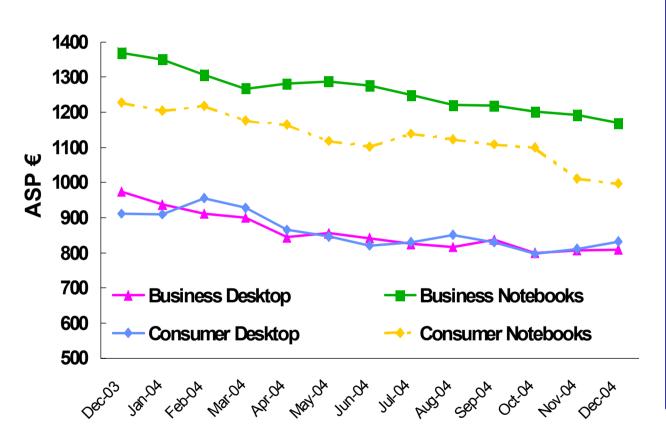
•Mobile +16.7%

•PC server +14.1%

[omputacenter

Source: CONTEXT PC SalesWatch 2003, 2004

#### **Product Price Decline Continues**



 Pressure continued on notebook PC pricing as competition grew in lower-price segment. •While business desktop PC ASPs held steady during the quarter, increasing sales of higher spec consumer desktops raised consumer desktop ASPs 4.4% in December compared to October.

[omputacenter

#### **Future Prospects**

- Trading in first two months of 2005 below anticipated levels
- Strategic focus: restoring earnings growth
  - Accelerate services growth
  - Broaden range of services activities
  - Extend product sales to small / medium-sized segment
  - Capture growth opportunities in Germany
  - Restore profit in France



#### Preliminary Results 2004

15th March, 2005





Transforming IT service delivery